

---

# Table of Contents

---

<b>List of Figures and Tables.....</b>	v
<b>Introduction .....</b>	xii
<b>Governor's Letter and Highlights.....</b>	ix
<b>Revenue and Budget Summary</b>	
General Fund Budget.....	3
Governor's Recommended General Fund Appropriation, 2011-12 .....	5
Governor's Recommended General Fund Appropriation, 2012-13 .....	7
Recommended 2011-13 Budget: General Fund Balance Sheet .....	9
Revenue Summary and Economic Forecast .....	10
General Fund Revenue by Fiscal Year: Recent History and Forecast .....	12
Population Dynamics in North Carolina .....	13
<b>General Fund - Recommended Appropriation</b>	
<b>    Education</b>	
Public Education (13510).....	17
The University of North Carolina (160xx).....	26
Community Colleges (16800).....	35
<b>    General Government</b>	
Recommended Consolidation: Department of Management and Administration .....	45
Department of Administration (14100).....	47
Office of the State Controller (14160) .....	53
General Assembly (11000) .....	57
Office of the Governor (13000).....	61
Office of State Budget and Management (13005).....	65
OSBM - Reserve for General Assembly Appropriation (13085).....	69
North Carolina Housing Finance Agency (13010) .....	72
Office of the Lieutenant Governor (13100) .....	75
Department of Secretary of State (13200) .....	79
Office of the State Auditor (13300) .....	83
Department of State Treasurer (13410) .....	87
State Treasurer - Retirement for Fire and Rescue Workers (13412).....	93
Department of Insurance (13900) .....	94
Insurance - General Fund Direct (13901) .....	99
Department of Revenue (14700) .....	100
Department of Cultural Resources (14800).....	106
Roanoke Island Commission (14802) .....	113
State Board of Elections (18025) .....	116
Office of Administrative Hearings (18210) .....	120